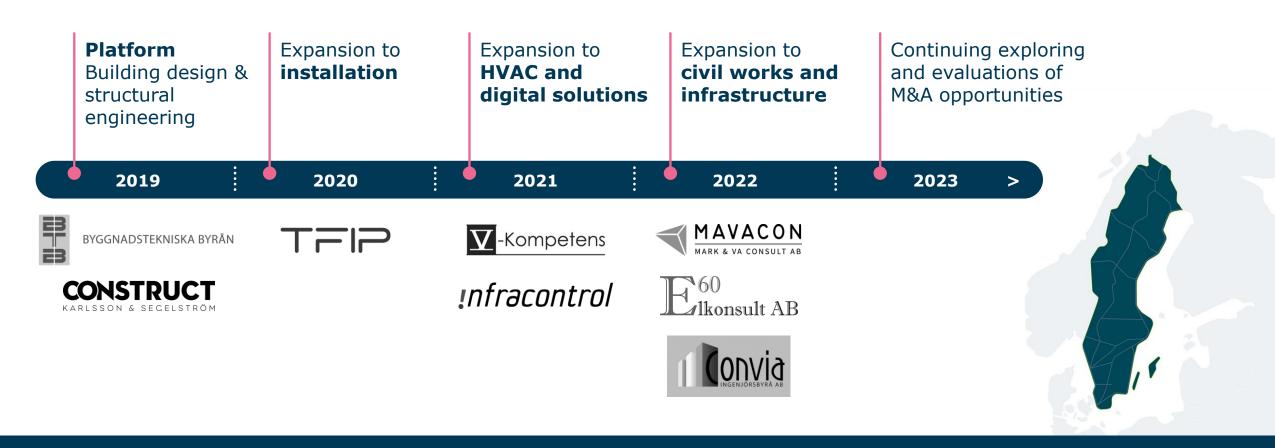
Accelerating growth in Sweden

JONAS LARSSON

EVP, Sweden



We have built a strong core for Sitowise in Sweden





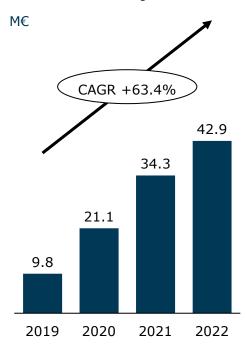




Net sales 43 M€

Industry leading expertise in selected segments

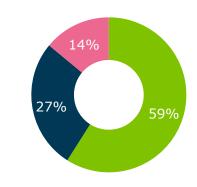
Net sales growth driven by M&A

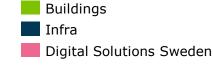


Above market organic growth

Services focused in three segments

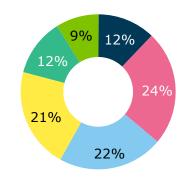
Net sales split (2022 PF)





3/4 of our clients in private sector

Net sales split (2022 PF)



- Industrial clients
- Government
- Prefab companies
- Private construction companies
- Private facility companies
- Municipalities

Key success factors

- Established platform with Sitowise Brand
- Strong core in selected segments
- Positioned in the front in our current offerings
- · Buy and build



The Citygate Project

Being a frontrunner in sustainable building construction

- Project in Gothenburg with UPB (end client Skanska)
- Our knowledge and experience told us that the predesign was not up to standard
 - Recalculations, optimization, firm believe, and persistency led to a completely new design

- 1. Savings of 900m3 of concrete (-13%)
- 2. CO2 savings of 260 tonnes
- 3. Leading up to new projects with the same client





Prefab – from low to good margin

Utilizing offshoring and specialization to create value – for our clients and for ourselves

- A lot of buildings constructed today is more or less prefabricated
- The prefab industry is driven by the quest for **lower risk** and **lower cost**
- We are excelling in prefab utilizing two tools:
 - Development of design methods and tools, increasing re-use
 - Offshoring parts of the work to Latvia and India

- 1. Our most profitable business unit is specialized on prefab
- 2. The market is growing
- 3. We have recurring clients that choose us not for price but for competence





Infracontrol Online – enables better street maintenance in cities

Combining our digital solutions with knowledge of our clients' needs

- Our SaaS IoT platform for municipalities and cities is a well structured and proven solution
 - Different front-end detecting solutions adds value to the taxpayers and increase the service level for the citizens
 - In the city of Helsingborg Infracontrol Online is combined with AI
 cameras on garbage trucks collecting the needed data while
 picking up the trash

- 1. Cost savings of 80% compared to conventional screening
- 2. Data in the same system that is already in use, 120+ installations
- 3. Shows the potential in our IoL system





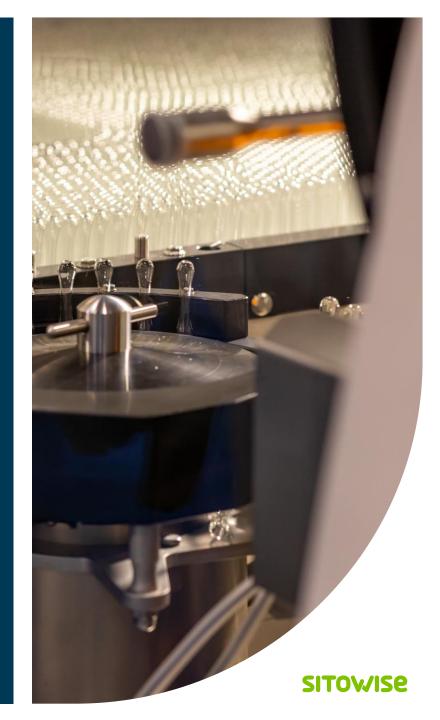
Pharma knowledge gives us an edge

KeyPlants – creates covid vaccine factory in Africa in record time - "3D modelling together with pharma experience is the key"

- Sitowise has engineered, designed, and performed 3D modelling for HVAC and Utility Piping to a new Filling Line Facility for Covid 19 vaccine at the Institute Pasteur de Dakar (IPD) for Senegal
- Capacity of at least 300 million doses of vaccines per year
- Modular off-site construction, increases flexibility and enables rapid
 completion

- 1. KeyPlants have chosen Sitowise as partner in multiple projects
- High performing installations expertise and Digital documentation and QA
 Validation capabilities
- 3. The pharma segment opens the door to other high demanding segments





The path to success – is built on our strategic pillars

Last period highlights Target state 2025+ ✓ Strong organic growth → Preferred partner in our areas ✓ Acquisitions → Focused approach taking position ✓ Entry to Infra → Scaling Industry market segment ✓ Stable operations → Efficient and Scalable operations ✓ One Sitowise Sverige → Known and attractive employer ✓ Competence edge → Challenger and disruptor in selected segments

Not alone in Sweden – but we have a great potential

Take position in Sweden using our competitive edge

Sustainability

- · Wood and hybrid solutions, Green concrete
- Energy efficiency in buildings
- Reuse & Optimization

Efficiency

- Full use of our digital design tools
- Resourcing including offshoring
- Levering Sitowise IT platform e.g. Voima

Innovation

- Business model disruption
- Continuous development of our design tools for prefab and sustainability



