

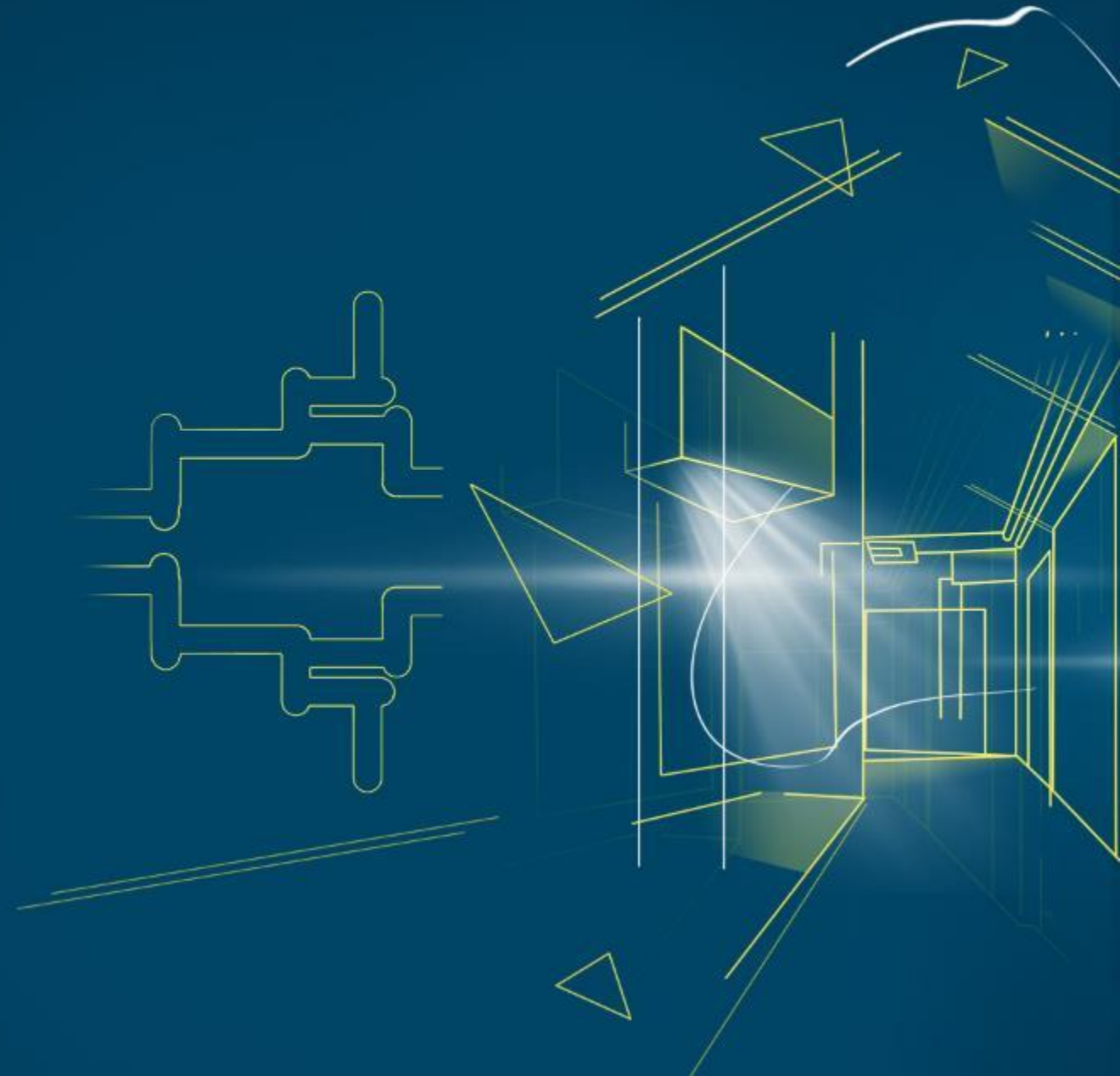


# Creating the foundations for profitable growth

SITOWISE GROUP PLC

Q1 2026 RESULT PRESENTATION

6 MAY 2026



# Agenda

1. Q1 performance
2. Market outlook
3. Strategy update
4. 2026 focus areas
5. Q&A



CEO  
**Anna Wäck**



CFO  
**Sanna Sormaala**

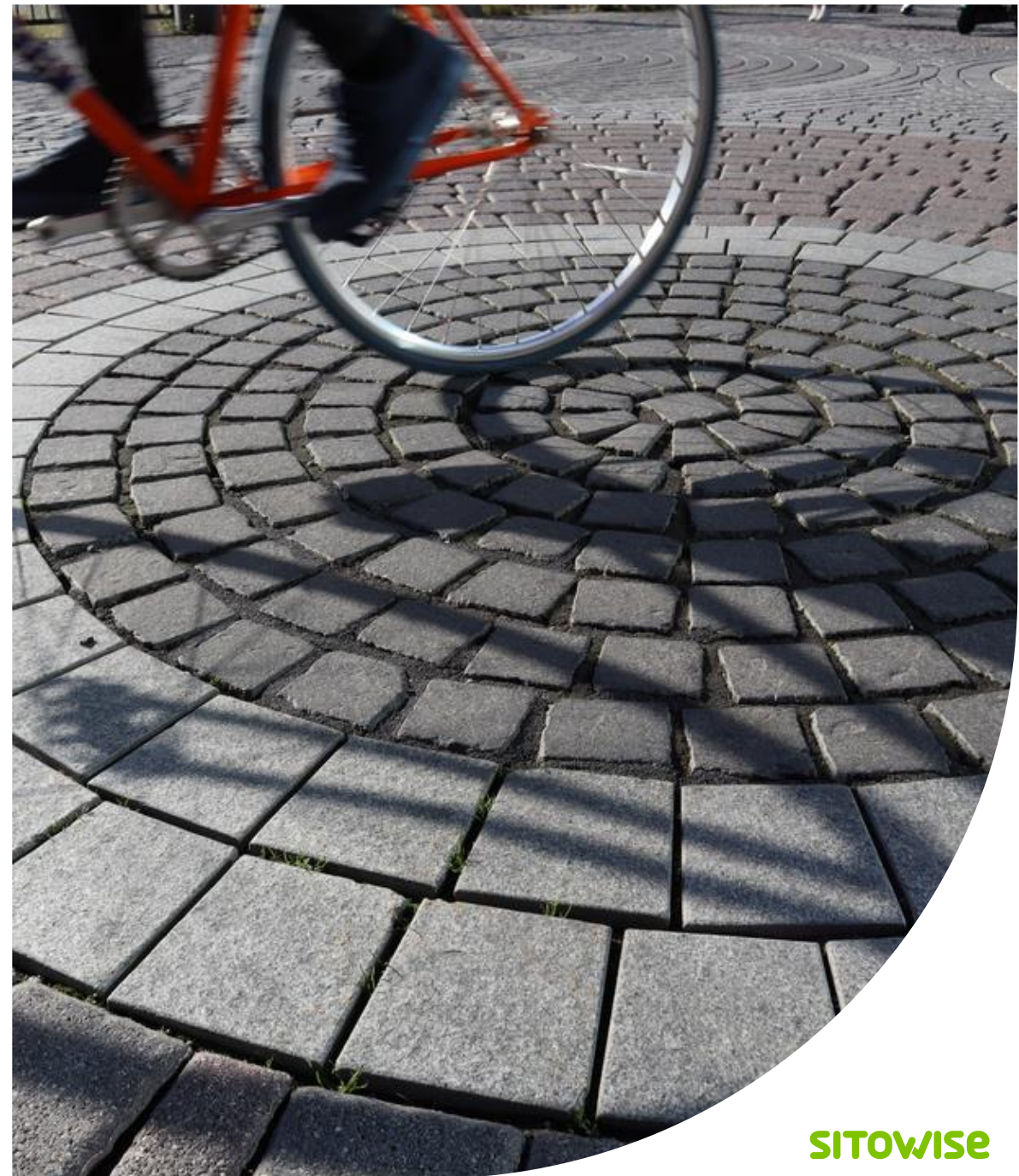
# Q1 highlights

- **Topline stabilized**, adjusted organic growth slightly positive
- **Infra strong and reliable**, Digi outperforming peers, net sales in Sweden growing
- **Utilization rate improved** across all businesses
- **Refinancing** completed
- **Strategy update** and new mid-term financial targets



# Q1 headwinds

- **Write-downs from old projects in Buildings** impacting topline, profitability and order book
  - Excluding write-downs clear improvement in Buildings yoy
- **Sweden progressing** but still loss-making
- **Overall challenging market environment**



# Q1 Key figures – Progress in Q1 offset by write-downs related to older projects

Net sales, M€

**49.0**  
(48.1)

Net sales growth

**1.8%**

Adj. EBITA margin

**3.8%**  
(5.1%)

Utilization rate

**73.2%**  
(71.6%)

Order book

**150\***  
(157)

Operating profit, M€

**0.0**  
(-0.3)

\*After write-downs of 6.9 million euros in Q1.  
Q1 comparison period data in brackets. Change compared to Q1 2025

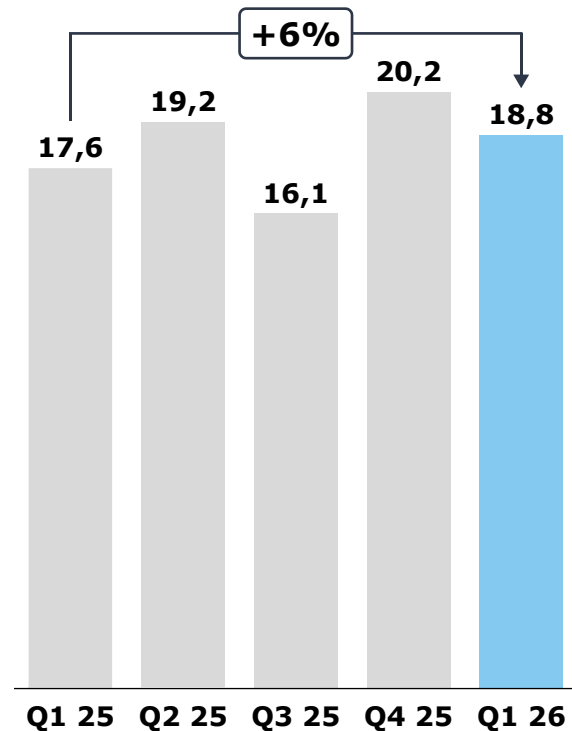
# INFRA



Image: P-Hämppi, Tampere. Finnpark Parkisto Oy.

# A strong start to the year in Infra

## NET SALES PER QUARTER, figures in EUR million



## FACTORS IMPACTING Q1

- Growth driven by road and rail projects, green transition and industrial projects.
- Utilization rates improved.
- Municipal demand at moderate level, the state investment levels slowly improving.
- Intense price competition in public sector tendering.

## OUTLOOK

- Market environment expected to remain stable yet mixed.
- Good outlook in green transition, environmental and security-related services.
- Modest public sector budgets in 2026 limiting large tenders.
- Order book at good level.

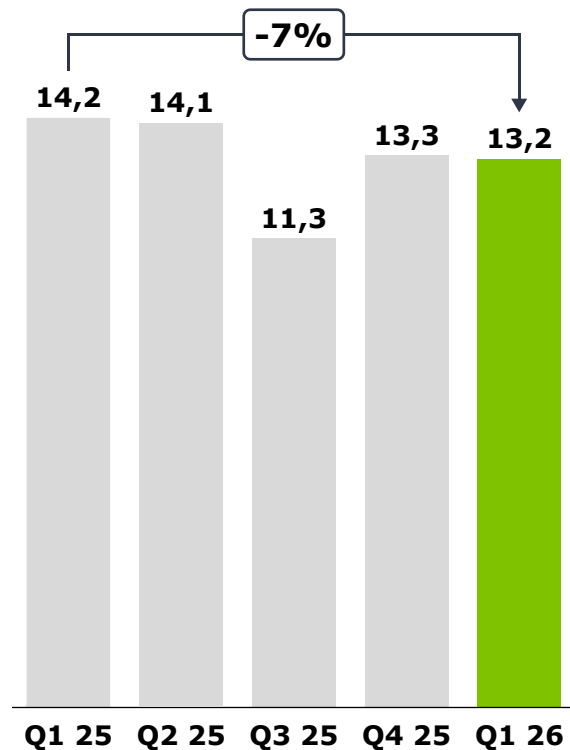
# BUILDINGS



Image: Lumi AI Factory in Kajaani

# Excluding write-downs, performance in Buildings improved

## NET SALES PER QUARTER, figures in EUR million



## FACTORS IMPACTING Q1

- Overall weak market environment.
- Varying business performance across business lines:
  - Strong demand in datacenters
  - improving demand in renovation construction
  - Residential demand still very low.
- Utilization rate improved.
- Write-downs in old projects weighted on topline, profitability and order intake.

## OUTLOOK

- Finnish construction market expected to remain very weak in 2026-2027.
- Order book remains at a low level, positive signals from growth segments.
- Focus on sales and project profitability together with operational efficiency.

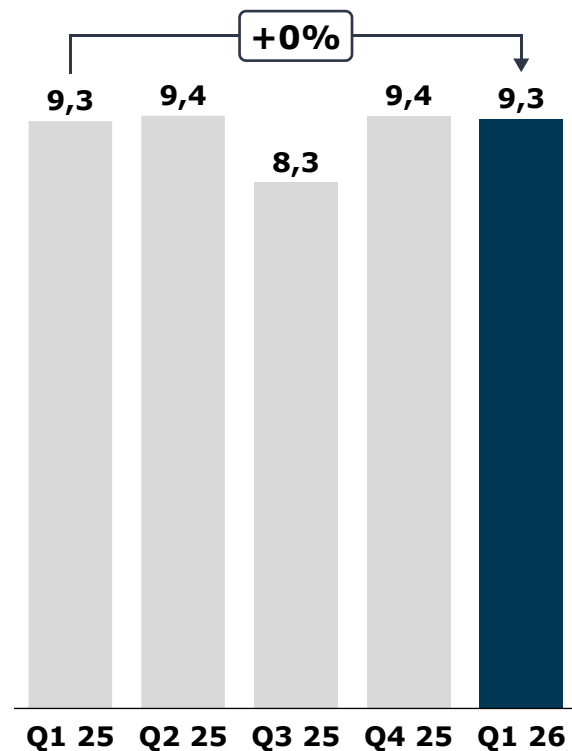
# DIGITAL SOLUTIONS

route. infracontrol online. louhi.  
planect. smartlas. foresta.

Picture: Foresta's expansion to Sweden progressed as planned, and the first agreement was concluded with Älvdalen Besparingskog.

# Stable quarter for Digital Solutions in a tough market

## NET SALES PER QUARTER, figures in EUR million



## FACTORS IMPACTING Q1

- Challenging market environment especially in project business.
- Product business remains resilient, with 6% ARR growth and strong margins.
- Overall solid performance compared to peers.
- Efficiency improvement and new services enabled by AI.

## OUTLOOK

- Low investment levels and continued price pressure to continue, especially in the public sector.
- Priorities: cross-selling of projects and products, ARR growth and sales pipeline expansion, and disciplined resourcing.
- Order book at good level.

# SWEDEN

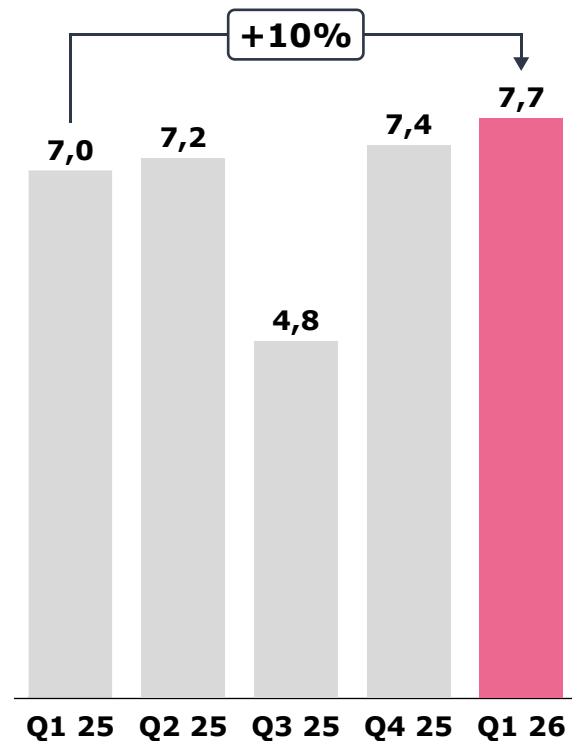
Sales in Sweden in Q1 consisted of a growing number of small and mid-sized projects.



**SITOWISE**

# Improving performance in Sweden, but more actions needed for a turnaround

## NET SALES PER QUARTER, figures in EUR million\*



## FACTORS IMPACTING Q1

- Market remained soft in commercial and residential segments.
- Pharma continued as a strong segment, increasing demand for industrial prefab-related and security-related services.
- Utilization and order intake improved clearly.
- Profitability improved, but business still clearly loss-making.

## OUTLOOK

- Market expected to remain stable but challenging. Positive signals in industry and pharma.
- 2026 focus: sales, utilization, and tight cost & project management.
- Order book at low level.
- Profitability turnaround requires higher sales and tighter cost control.

\* Growth was +3% in constant currency year-on-year.

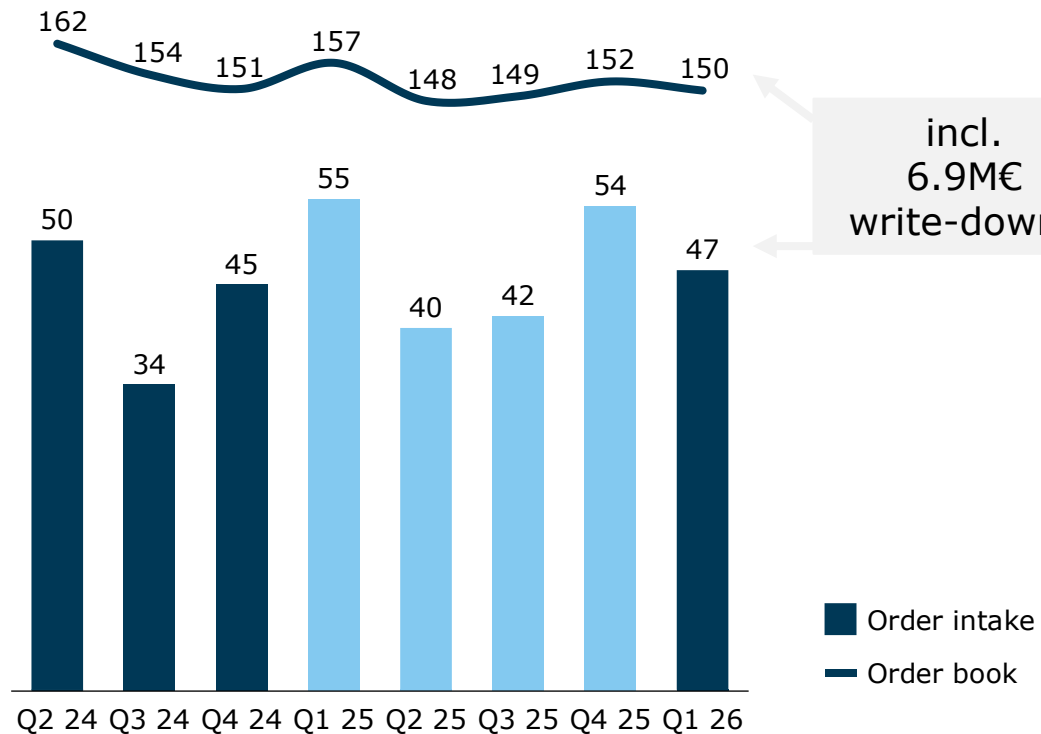


# Group performance

# Solid underlying order intake, reported order book affected by write-downs

## Order book and order intake

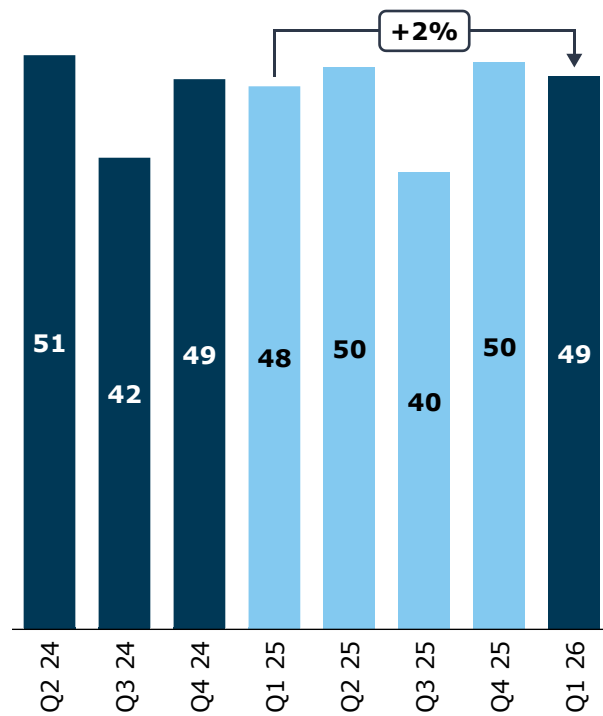
EUR million



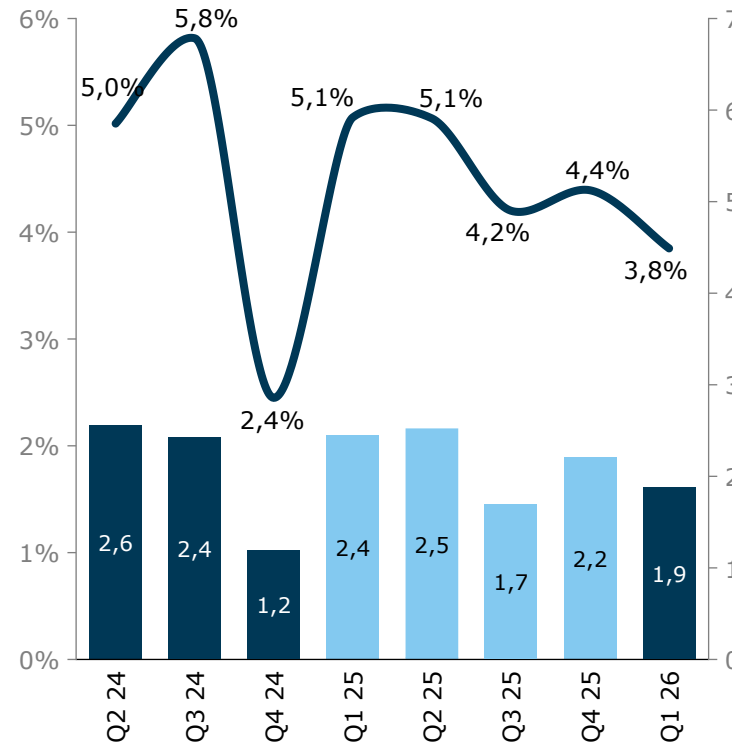
# Net sales slightly up, profitability impacted by project portfolio clean-up

## Net sales

EUR million



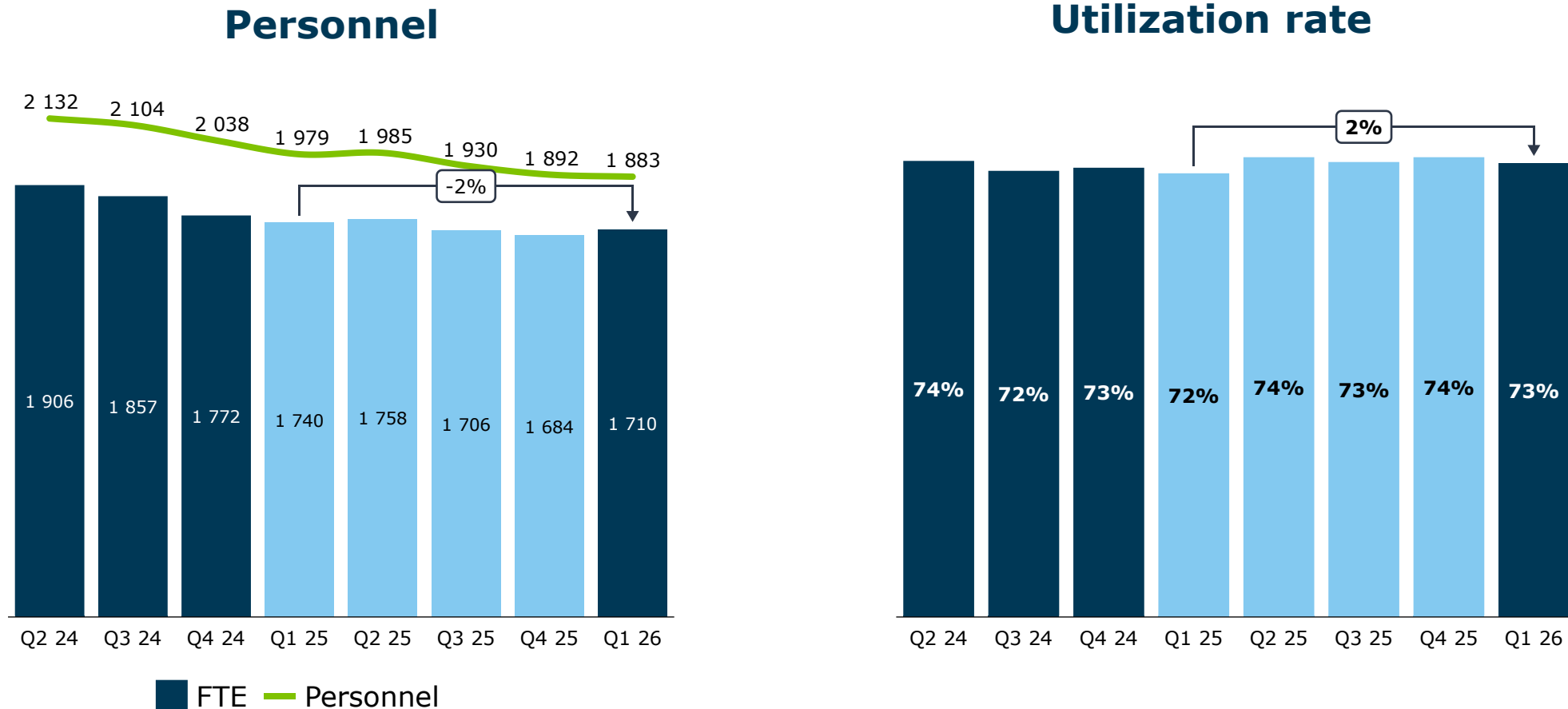
## Profitability



## Factors impacting Q1

- + Strong overall performance in Infra
- + Solid performance in Digi.
- + Higher utilization rate and sales.
- + / - Clearly better Q1 in Buildings than in 2025 but write-downs burdened profitability.
- + / - Sweden progressing, but is still unprofitable.
- Overall challenging market environment.

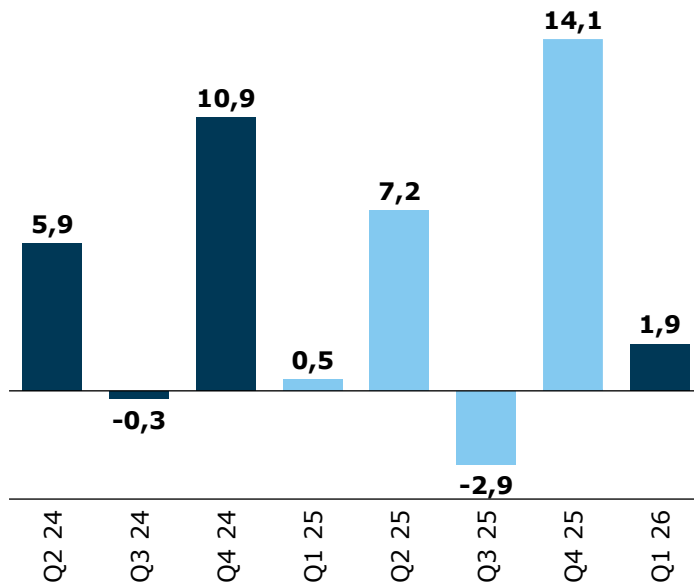
# Utilization rate improved in all business areas, FTEs down in Sweden and Buildings and up in Infra YoY.



# Cash flow improving, leverage declining YoY

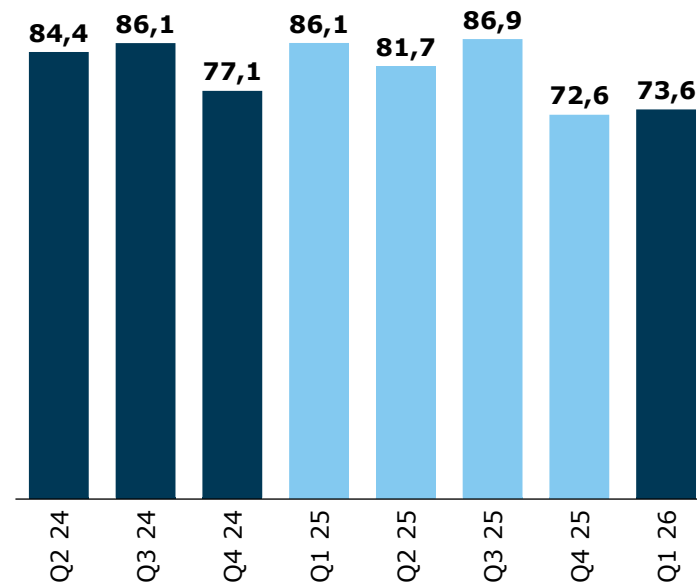
## Cash flow from operating activities

Before financial items and taxes, EUR million



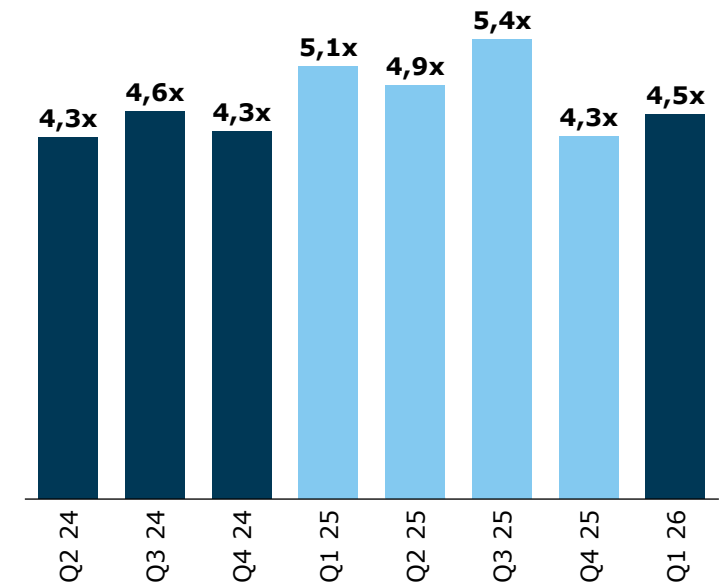
## Net debt

EUR million, end of period



## Leverage

Net debt / Adjusted EBITDA (LTM) multiple



- Sitowise renewed its financing package in March 2026.
- The 89M€ secured financing agreement extension is valid until June 2028.
- At the end of March, EUR 69.0 million of the financing agreement was in use (48% were fixed-rate loans and 52% variable-rate loans).

# Q1 2026 Profit and Loss Statement





EUR million	1-3/2026	1-3/2025	Change	1-12/2025
<b>FINANCIAL KEY FIGURES</b>				
Net sales	49.0	48.1	1.8 %	188.6
EBITA, adjusted	1.9	2.4	-22.8 %	8.9
% of net sales	3.8 %	5.1 %		4.7 %
EBITA	0.9	0.8	18.6 %	6.2
Operating profit	-0.0	-0.3	93.2 %	-37.5
% of net sales	-0.0 %	-0.6 %		-19.9 %
Result for the period	-1.3	-1.4	6.4 %	-42.4
Cash flow from operating activities before financial items and taxes	1.9	0.5	306.3 %	18.8
Net debt	73.6	86.1	-14.6 %	72.6
Net debt / EBITDA, adjusted	4.5	5.1		4.3
Equity ratio, %	34%	43%		0.3
Earnings per share (EPS), EUR	-0.04	-0.04	0.06	-1.18
<b>OPERATIONAL KEY FIGURES</b>				
Number of full-time employees	1,710	1,740	-1.7 %	1,722
Utilization rate	73.2 %	71.6 %		73.3 %
Number of working days	62	62		250
Order book at the end of period	150	157	-4.4 %	152

Q1 2026 FTEs  
**-1.2%**  
YoY

Q1 ORGANIC  
GROWTH  
**0.7%**  
YoY

Q1 2026  
ADJUSTED EBITA  
MARGIN  
**3.8%**

# Stable market outlook for Infra and Digi, weak yet improving market outlook for Buildings and Sweden

	Share of net sales	Market outlook	Profitability Q1 2026	Profitability Q1 2025
 <b>Infra</b>	39%	Stable	Above target	Above target
 <b>Buildings</b>	27%	Weak (improving)	Negative	Clearly below target
 <b>Digital Solutions</b>	19%	Stable	Below target	Below target
 <b>Sweden</b>	16%	Weak (improving)	Negative	Negative

**Timeframe:** Q1 2026      Next 12 months      Q1 2026      Q1 2025

**Definitions:**      Percentage of consolidated net sales      Strong / Stable / Weak      Adj. EBITA-% / Above: >12%;  
In line: 10-12%; Below: 5-10%;  
Clearly below: 0-5%; Negative <0%

# Market outlook

- Long-term growth in Sitowise's services is supported by megatrends.
- Market environment expected to remain mixed in 2026, with growing demand for green transition, security and defense, and digitalization supporting especially Infra and Digital Solutions businesses.
- In the Buildings, the broader construction market is expected to remain weak in 2026. In Sweden, the construction market has shown gradual signs of recovery, but considerable uncertainty remains.
- Geopolitical tensions have so far had limited impact, but escalation could slow growth and recovery while creating selective opportunities.
- AI and automation are becoming increasingly visible across the industry in 2026.

# Strategy update



# Megatrends supporting growth, industry trends shaping operations



## URBANIZATION

Shift to new  
business &  
pricing models



## BUILT ENVIRONMENT RENOVATION DEBT

AI-enabled  
agentic delivery



## GREEN TRANSITION

Evolution of  
talent pyramid



## TECHNOLOGICAL CHANGE

Rise of niche  
specialists



## GEOPOLITICS

Transparency  
and co-creation

# Sitowise strategy

SITOWISE

## VISION

› #1 preferred technical consulting and digital partner

## PURPOSE

› Engineering the foundation of Nordic resilience

WE WILL FOCUS ON ›

Empower  
people

Grow with  
customers

Scale  
digital

Work  
smart



Customer-  
centric



One team



Trust



Openness



Courage



The most  
innovative



The most  
sustainable



The most  
efficient

# Strategic focus areas and operational metrics are derived from our vision

## VISION

## MID-TERM FOCUS AREAS

## MID-TERM OPERATIONAL KPIS

## MID-TERM FINANCIAL TARGETS

**#1  
preferred  
technical  
consulting  
and digital  
partner**

**Empower people**

- **Employee engagement**
- **Attrition rate**

**Grow with customers**

- **Net sales growth YoY**
- **Growth segment sales**
- **Customer project NPS**

**Scale digital**

- **Product ARR growth**

**Work smart**

- **Project profitability**
- **Utilization rate**

- **Organic net sales growth YoY ahead of market**

- **Adj. EBITA margin >10%**

- **Net debt/ R12m EBITDA multiple <3.0x**



**Thank you!**

**Q&A**

**Sitowise Q2 2026 Result**  
12 August 2026 @8.30 am EEST

[ir@sitowise.com](mailto:ir@sitowise.com)

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