

A man with a beard, wearing a grey cap and a bright yellow Helly Hansen jacket, stands in a field of green plants. In the background, a large, modern building with a glass facade is visible. The overall scene is outdoors and appears to be a construction or industrial site.

SITOWISE

Good performance in the Finnish operations continued

SITOWISE GROUP PLC

Q2 2025 RESULT PRESENTATION

13 AUGUST 2025

Agenda

1. Q2 summary and key events
2. Q2 performance
3. Market outlook for 2025
4. Strategy implementation
5. Q&A



CEO
Heikki Haasmaa



CFO
Hanna Masala

Q2 2025: Good performance in the Finnish operations continued

- **Net sales decline levelling out**; down 2.1% to EUR 49.8m (50.9)
 - Q2 organic growth -1.2% (-12.8%).
- **Adjusted EBITA margin improved** to 5.1% (5.0%). Adjusted EBITA was EUR 2.5 (2.6) million.
- **Utilization rate improved in all business areas** and totaled 74.2% (73.6%).
- **Operating profit was** EUR 1.0 (1.1) million
- **Cashflow from operating activities* improved** to EUR 7.2 (5.9) million.
- **Leverage** (net debt / adjusted EBITDA) was 5.9x (4.3x), **down from Q1 2025.**
- **Order book** totaled EUR 148 (162) million.

Q2 2024 figures in brackets. * before financial items and taxes

Q2 highlights

- **Continued strong Infra and Digi performance**
- **Adjusted EBITA margin** improvement at Group level
- **Double digit product business growth**
- **Structural engineering improving** both in Finland and in Sweden
- **Clear improvement in utilization rate in all business areas**
- **Improved market outlooks**



We continue to address market driven challenges

- Q2 too early for visible results in Sweden.
- Pricing pressure intensifies.
- Order intake behind the very strong Q1.
- The construction market outlook remains uncertain both in Finland and Sweden.

Building for the future – actions in Sweden

Sweden priorities

- 1) Renewing business organization
- 2) Increasing sales and profitability of projects
- 3) Operating efficiently

We are planning to change to a business-driven organization to enable further growth focusing on business segments instead of regions ✓

We keep focusing on sales and project profitability introducing a key account organization ✓

We make sure that every krona spend adds value to the business ✓

We work together to contribute to a positive development – Each and everyone counts! ✓

15

SITOWISE

Building for the future – actions in Buildings

Buildings priorities

- 1) Renewing and developing as experts
- 2) Growing sustainably
- 3) Operating efficiently

Focused actions in August and onwards

We develop our organization and people's career opportunities ✓

We foster close client relationships, help our clients with their needs, and sell proactively ✓

We streamline our organizational structures ✓

We continue temporary layoffs, where needed ✓

6

SITOWISE

SITOWISE

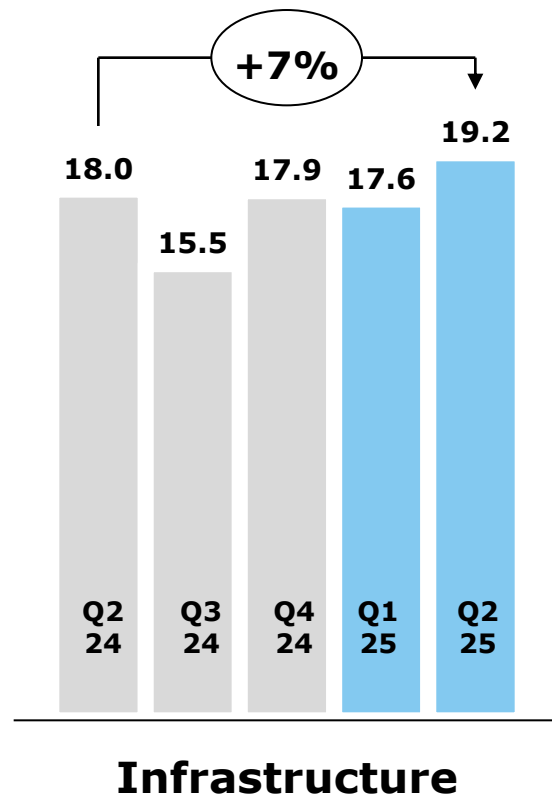
Infra

Q2 events: Downing Renewable Developments Finland and Sitowise agreed on cooperation with the aim of developing a long-term partnership and promoting the sustainable development of the energy system comprehensively



Infra delivered strong growth and above target level profitability

NET SALES PER QUARTER, figures in EUR million



FACTORS IMPACTING Q2

- **Strong demand** for energy, environmental and security-related projects.
- **Reasonably good demand** for municipal infra design.
- **Low government investments**, intense price competition in public sector tendering.
- **Utilization rate improved.**
- **Negative calendar impact** in Q2 (-1 day).

OUTLOOK

- **Market environment expected to remain stable yet mixed** with stronger and weaker segments.
- **Post-cyclical industry**, pressure on public sector investment budgets continues.
- **Order book at good level.**
- **Neutral calendar impact** in Q3 and positive in Q4 (+1 day).

Buildings

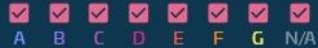
In Q2, Sitowise launched a new service in May called **Energy Map**, which provides energy efficiency data for properties across Finland. The service is free of charge for housing companies, property managers, and landlords, with a commercial service available for real estate owners, investors and energy companies

Nollaa suodattimet



Energialuokka (2018)

Valitse kaikki Poista valinnat



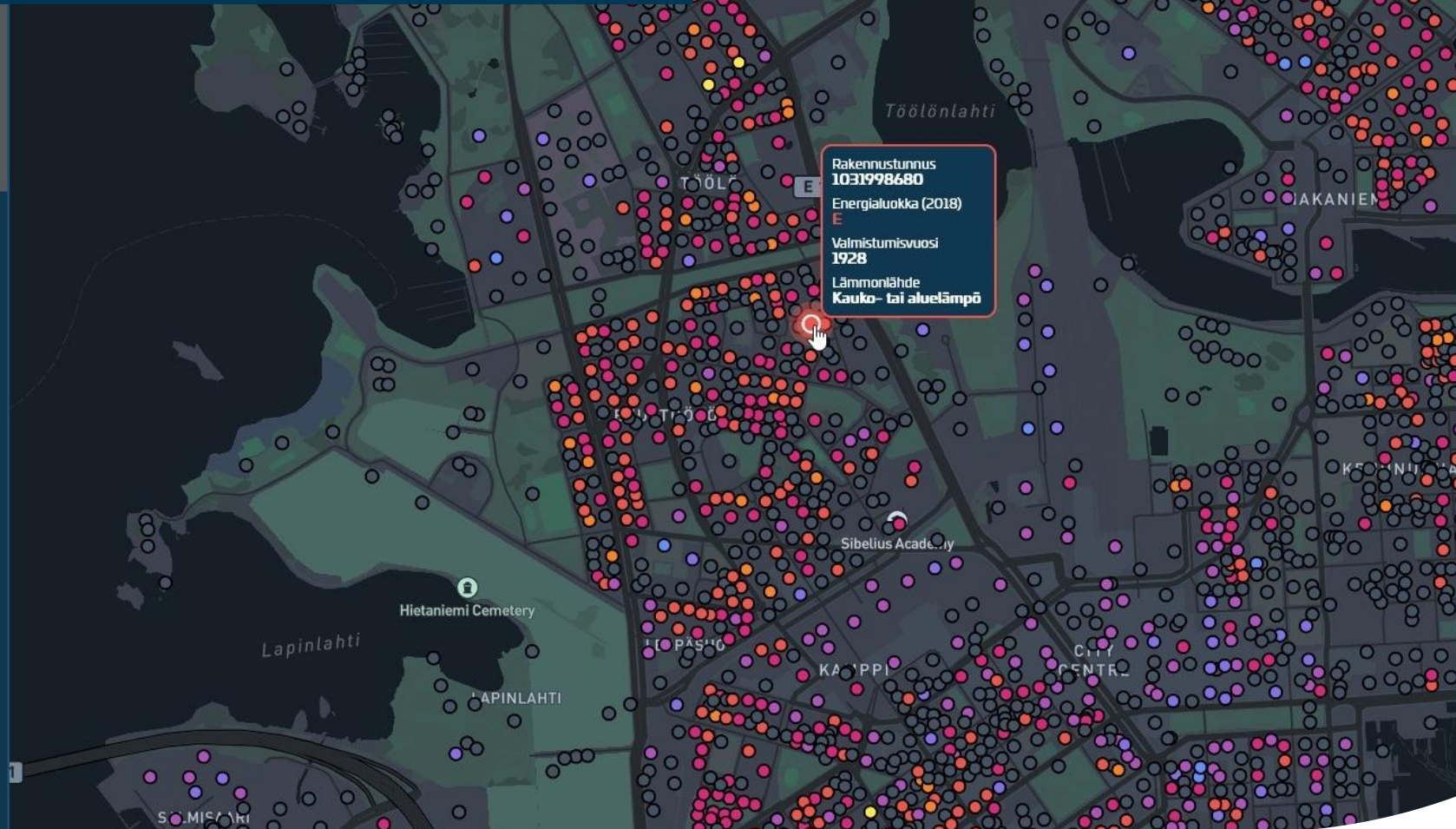
Energialaskuri saatavilla

Kyllä Ei

Rakennusluokitus

Valitse kaikki Poista valinnat

- 01 Asuinrakennukset
- 02 Vapaa-ajan asuinrakennukset
- 03 Liikerakennukset
- 04 Toimistorakennukset
- 05 Liikenteen rakennukset
- 06 Hoitoalan rakennukset
- 07 Kokoontumisrakennukset
- 08 Opetusrakennukset
- 09 Teollisuuden ja kaivannaistoiminnan rakennukset
- 10 Energiahuoltorakennukset



Avaa energialaskuri

Rakennustunnus
1031998680

Katuosoite
Apollonkatu 4

Postinumero
00100

Valmistumisvuosi
1928

Rakennusluokitus
0121 Asuinkerrostalot

Kokonaisala (m²)
3031

Kerrosala (m²)
2771

Tilavuus (m³)
9982

Kerrosten lukumäärä
6

Rakennusaine
Tiili

Energialuokka (2018)
E

E-Juku (2018, kWh/m²/vuosi)
163

Lämmönlähde
Kauko- tai aluelämpö

Lämmönjako
Vesikeskuslämmitys

Energiatodistuksia
1 kpl

Lask. ostoenergia

Lask. kaukolämpö

Töd. kaukolämpö

Lask. sähkö

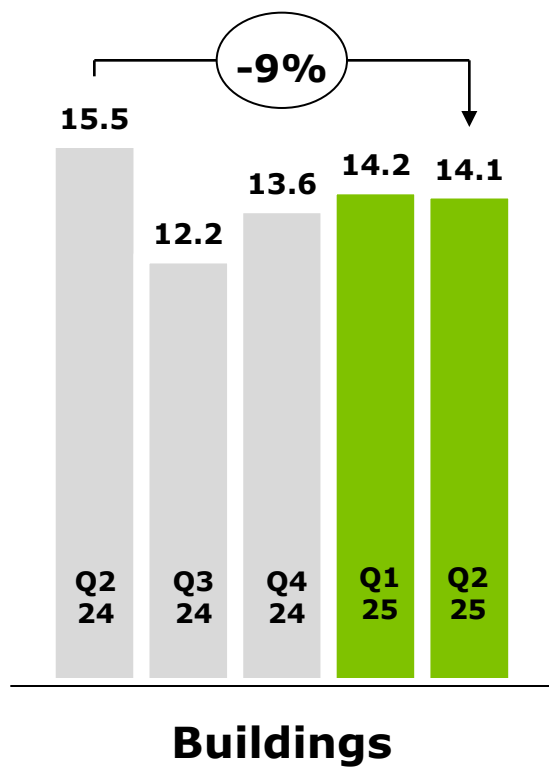
Töd. sähkö

Lask. p...

Buildings delivered positive adjusted EBITA,

structural engineering and buildings services engineering improved clearly y-o-y

NET SALES PER QUARTER, figures in EUR million




FACTORS IMPACTING Q2

- **The market continued to be mostly weak** with overcapacity in the market.
- **Utilization rate increased** thanks to improved operational efficiency.
- **Order intake moderate**, heightened focus on sales continues.
- **Negative calendar impact** in Q2 (-1 day).

OUTLOOK

- **The Finnish construction market has bottomed out**, but the recovery is expected to be slow. The recovery of new residential construction seems likely to start in 2026.
- **Uncertainty continues in H2 2025**. Readiness for continued temporary layoffs if needed.
- **Neutral calendar impact** in Q3 and positive in Q4 (+1 day).

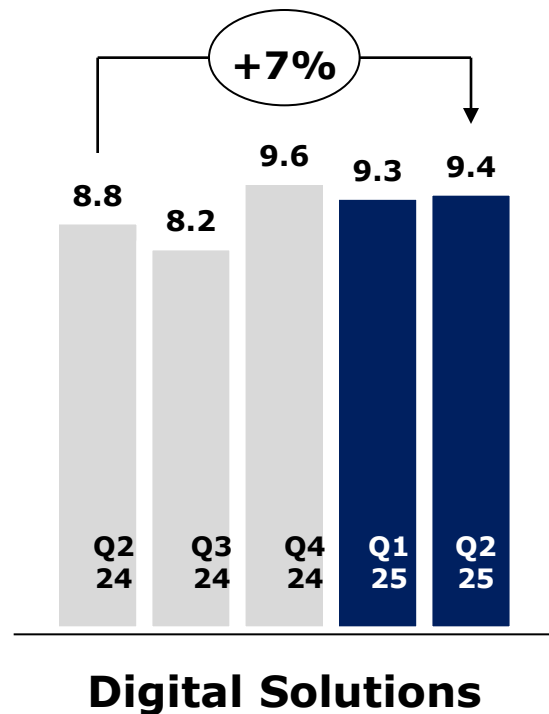
Digital Solutions

route. infracontrol online. louhi.
planect. smartlas. foresta.  LEAFPOINT

Q2 win: Sitowise continues as the application developer of the Finnish Transport Infrastructure Agency's Digiroad information system.

Digital Solutions performance well on track, share of SaaS business ~30%

NET SALES PER QUARTER, figures in EUR million



FACTORS IMPACTING Q2

- **Strong organic growth** supported by double digit product business growth and a clear improvement in utilization rate year-on-year.
- **Challenging market environment**, although public sector RFP activity slowly increasing.
- **Forestry sector demand** outpacing market.
- **Negative calendar impact** in Q1 (-1 day).

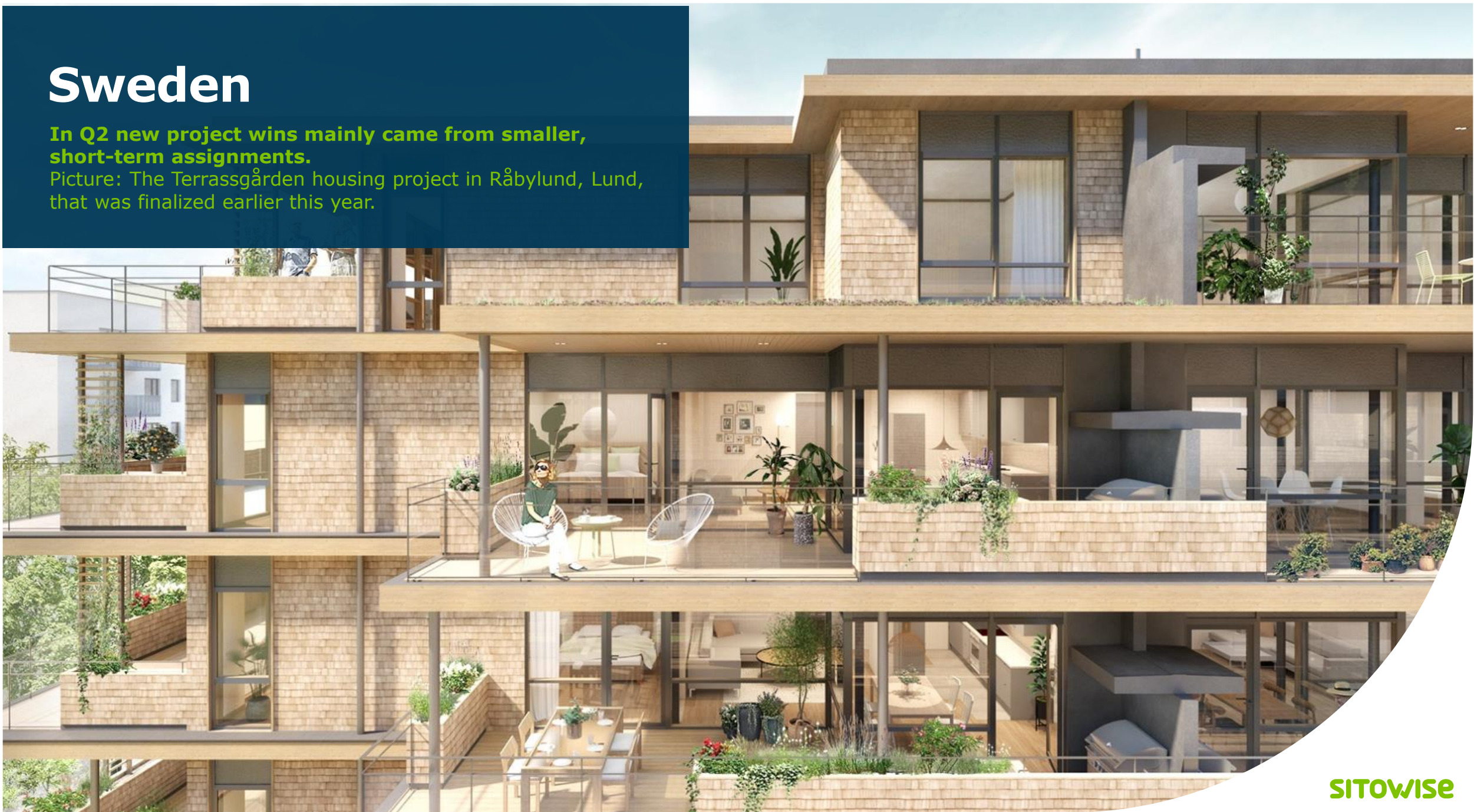
OUTLOOK

- **Mixed demand dynamics continue** with public sector pressure and private sector growth opportunities.
- **Market outlook stable.**
- **Strong focus on SaaS:** new geographic market discovery and developing and packaging new value modules for clients.
- **Order book at good level.**
- **Neutral calendar impact** in Q3 and positive in Q4 (+1 day).

Sweden

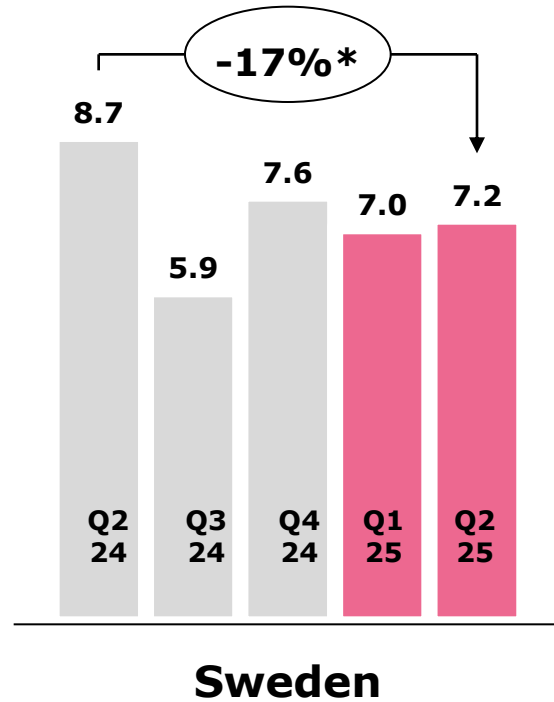
In Q2 new project wins mainly came from smaller, short-term assignments.

Picture: The Terrassgården housing project in Råbylund, Lund, that was finalized earlier this year.



Too early for visible improvements in Sweden

NET SALES PER QUARTER, figures in EUR million



* Both reported and in constant currency year-on-year.

FACTORS IMPACTING Q2

- **Clear benefits from earlier rightsizing and streamlining actions**, especially in structural engineering.
- **Clear improvement in utilization rate.**
- **Despite heightened focus on sales**, order book still low.
- **Negative calendar impact** in Q2 (-1 day).

OUTLOOK

- **High sales focus**
- **Uncertainty related to the timing of the Swedish construction market recovery** – however there are signs of improvement in all areas.
- **Actions to diversify business** into infra, project management and sustainability services.
- **Neutral calendar impact** in Q3 and positive in Q4 (+1 day).

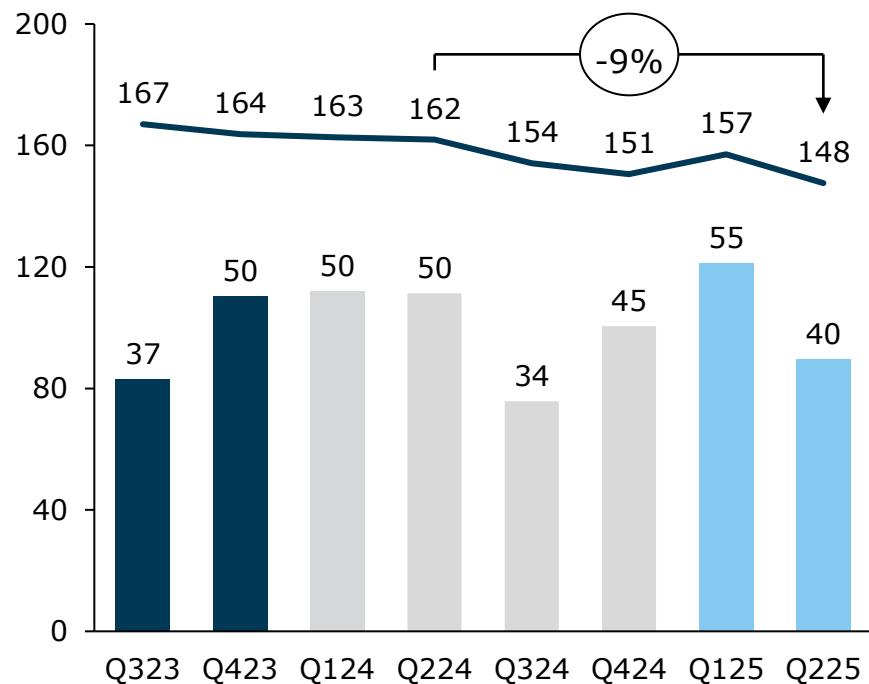


Group performance

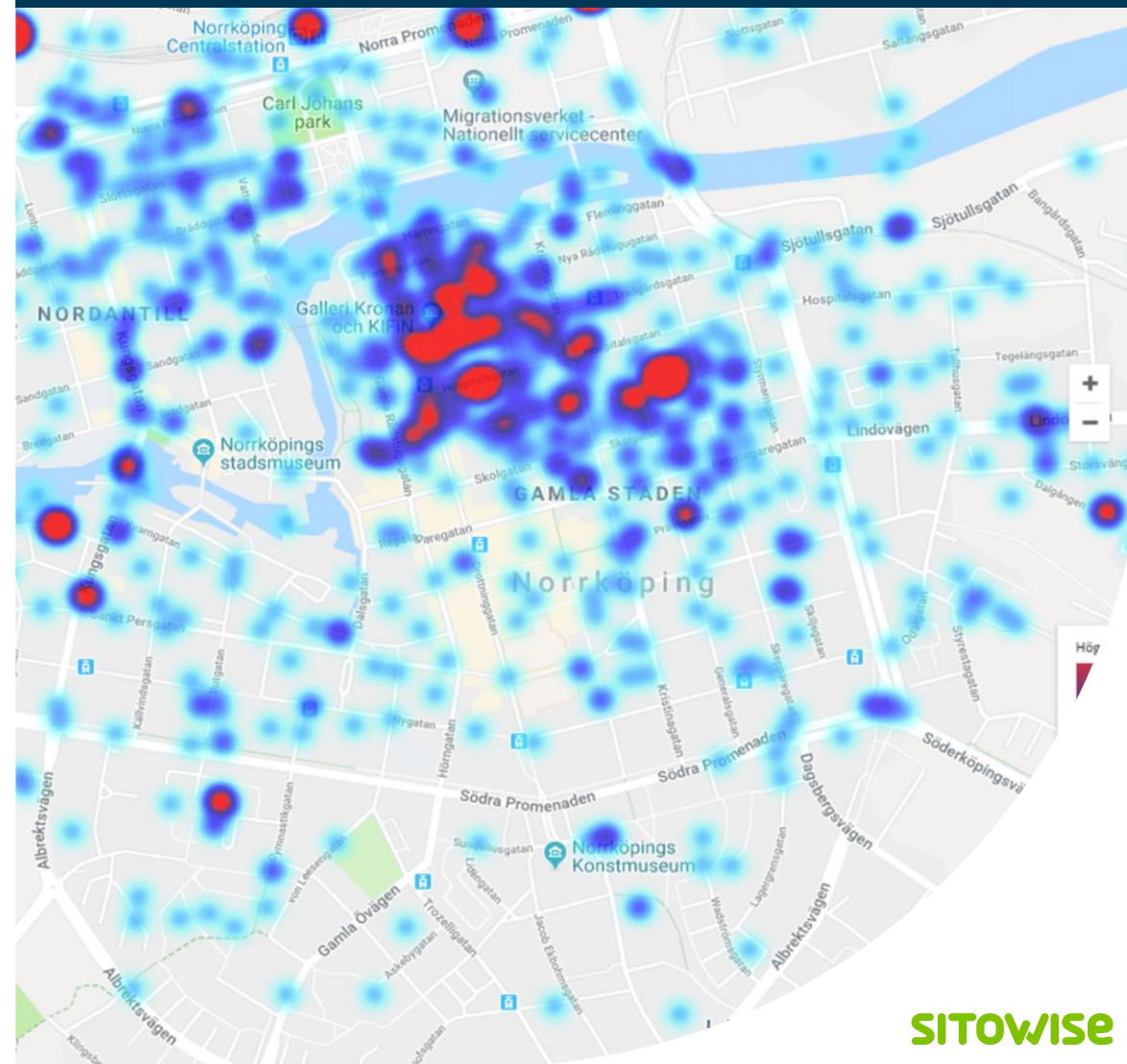
Q2 order intakes behind the very strong Q1

Order book and order intake

EUR million



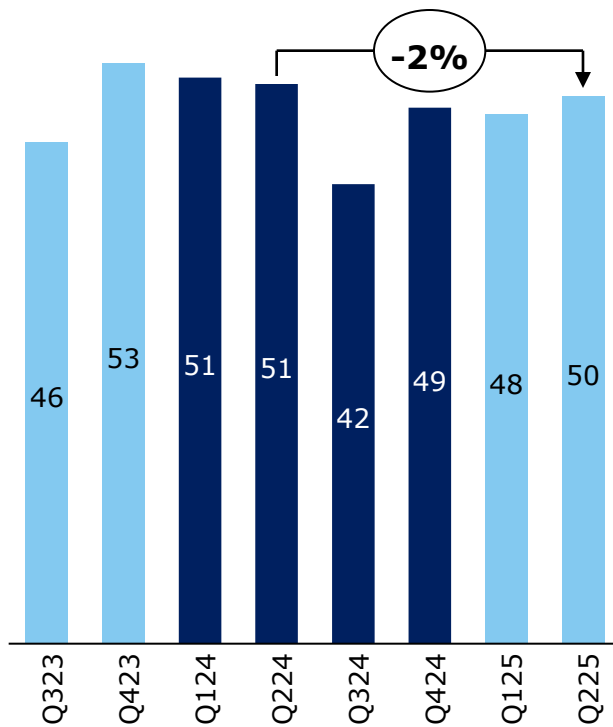
In Digital Solutions, product business continued strong growth. In Q2, Infracontrol won several long-term assignments, including with Swedavia and the Swedish Transport Administration (Trafikverket) in Sweden.



Adjusted EBITA margin improved year-on-year

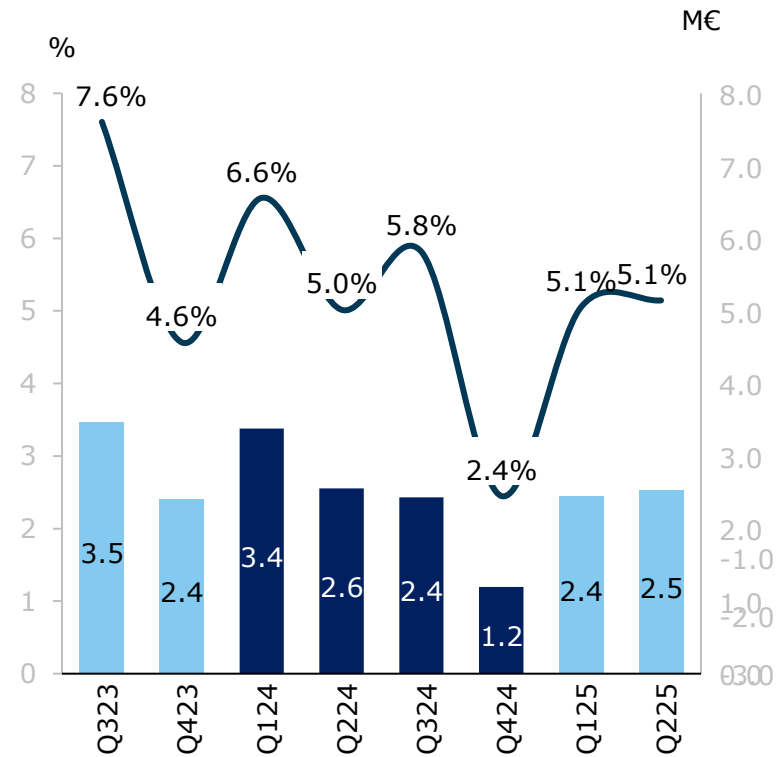
Net sales

EUR million



■ Net sales, EUR million

Profitability



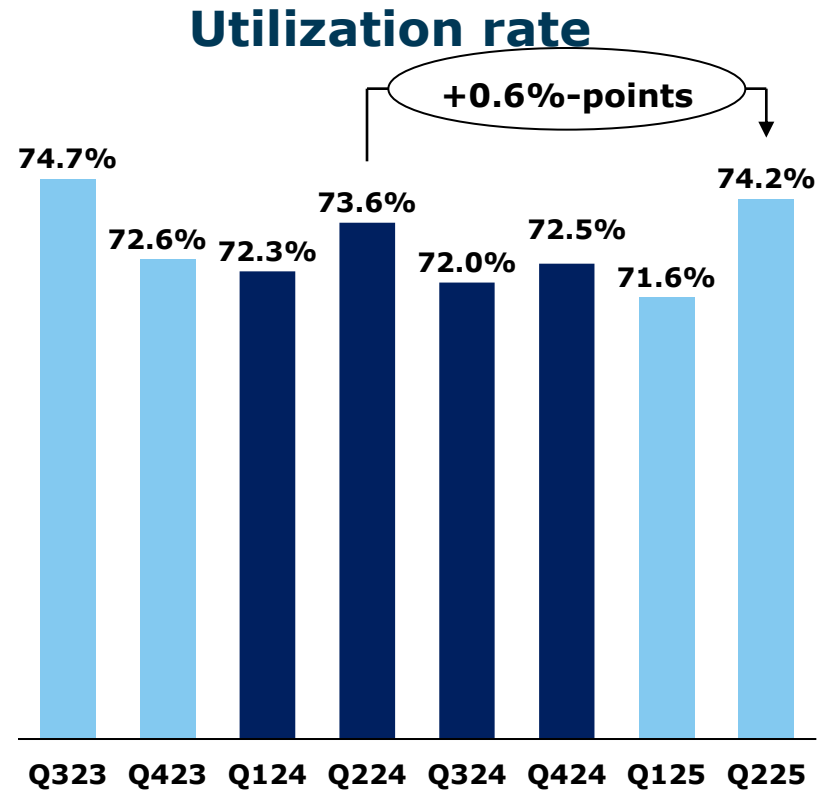
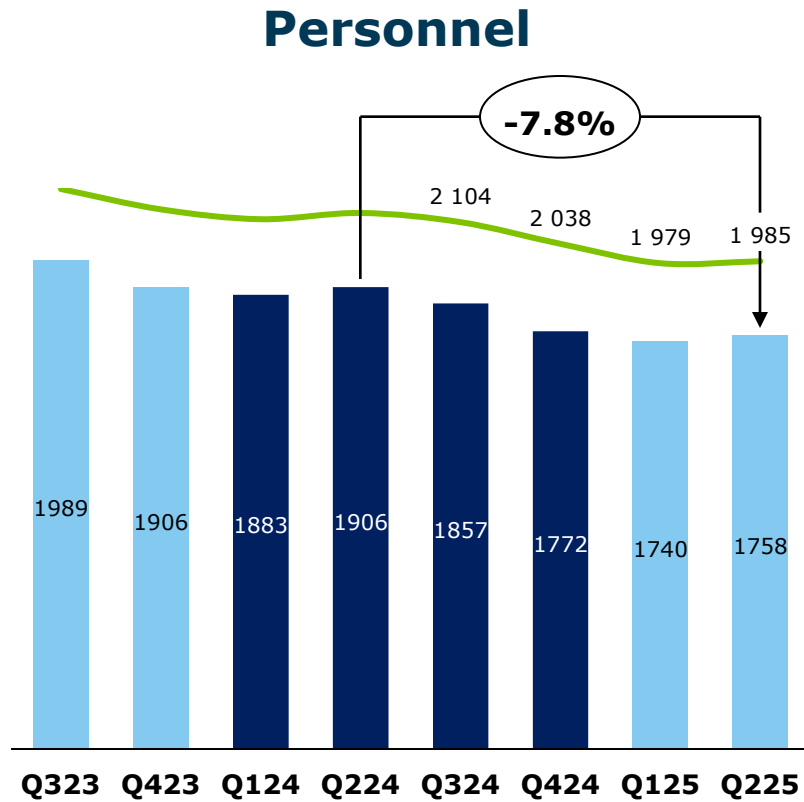
■ EBITA, adjusted, m€

— EBITA, adjusted %

Factors impacting Q2

- + Infra and Digital Solutions performance, Buildings continues on black
- + Contributions from project management and cost efficiency actions.
- Negative calendar effect.
- Adverse impact from prolonged weak market environment (demand, pricing and utilization rate).
- Overall tight competition and pricing environment.

Utilization rate up in all business areas

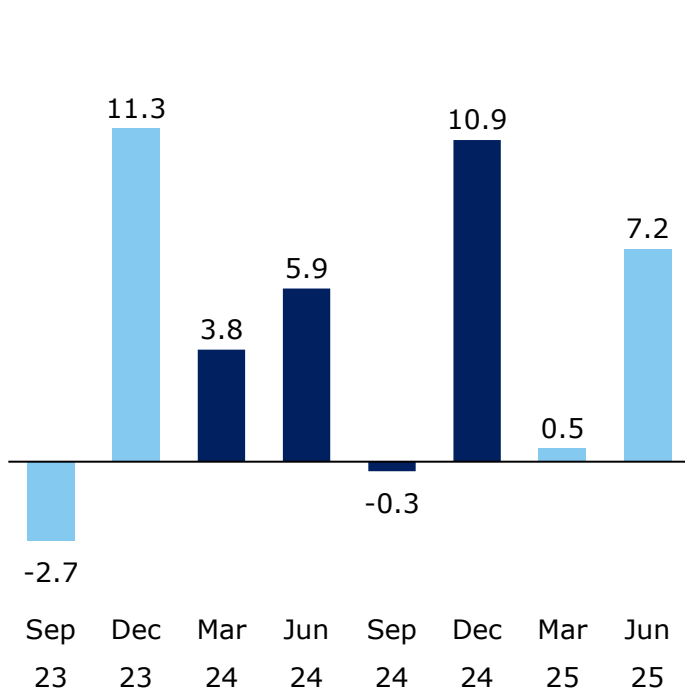


— Headcount
■ Full time employees

Cash flow improved, stable financial position

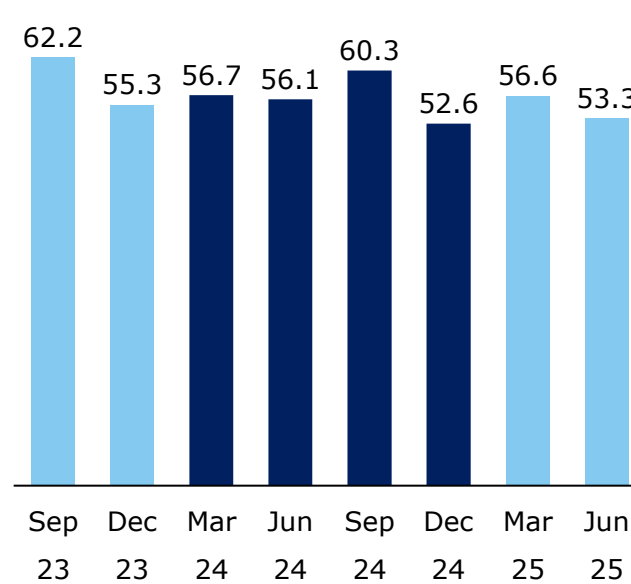
Cash flow from operating activities

Before financial items and taxes, EUR million



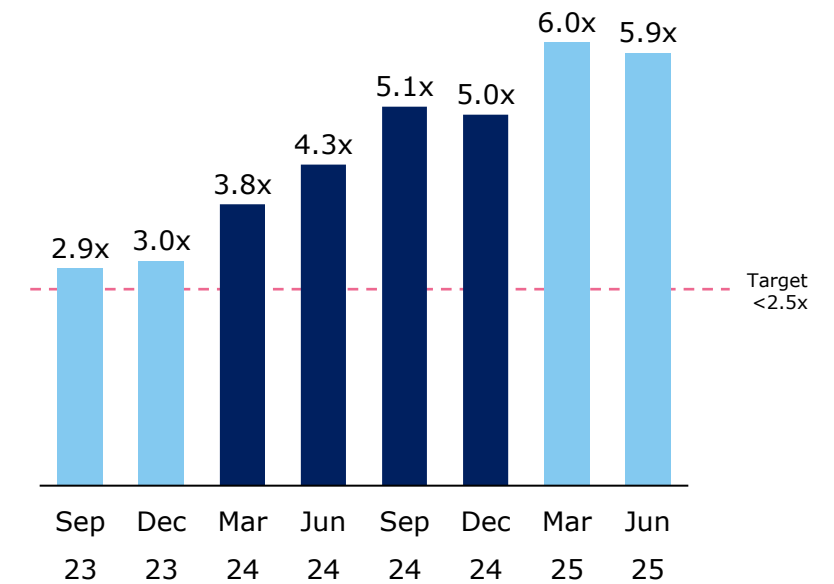
Net debt

EUR million



Leverage

Net debt / Adjusted EBITDA (LTM) multiple



- Sitowise renewed its financing package in March.
- The 90 M€ secured financing agreement is valid until June 2027.
- At the end of June, EUR 69.5 million of the financing agreement was in use (47% were fixed-rate loans and 53% variable-rate loans)

Q2 Profit and Loss Statement

| EUR million | Q2 2025 | Q2 2024 | Change | 1-6 2025 | 1-6 2024 | Change | 2024 |
|--|---------|---------|----------|----------|----------|----------|--------|
| FINANCIAL KEY FIGURES | | | | | | | |
| Net sales | 49,8 | 50,9 | -2,1 % | 97,9 | 102,4 | -4,3 % | 192,9 |
| EBITA, adjusted | 2,5 | 2,6 | -1,1 % | 5,0 | 5,9 | -16,3 % | 9,6 |
| % of net sales | 5,1 % | 5,0 % | | 5,1 % | 5,8 % | | 5,0 % |
| EBITA | 2,1 | 2,2 | -4,7 % | 2,8 | 5,2 | -45,8 % | 7,4 |
| Operating profit | 1,0 | 1,1 | -6,0 % | 0,8 | 3,0 | -75,0 % | 2,5 |
| % of net sales | | | | | | | |
| Result for the period | -0,4 | -0,2 | -153,3 % | -1,8 | 0,4 | -582,0 % | -2,7 |
| Cash flow from operating activities before financial items and taxes | 7,2 | 5,9 | 22,7 % | 7,7 | 10,9 | -29,3 % | 21,5 |
| Net debt | 53,3 | 56,1 | | 53,3 | 56,1 | | 52,6 |
| Net debt / EBITDA, adjusted | 5,9x | 4,3x | | 5,9x | 4,3x | | 5,0x |
| Equity ratio, % | 43,1 % | 43,6 % | | 43,1 % | 43,6 % | | 43,2 % |
| Earnings per share (EPS), EUR | -0,01 | 0,01 | -262,4 % | -0,05 | 0,01 | -487,8 % | -0,08 |
| OPERATIONAL KEY FIGURES | | | | | | | |
| Number of full-time employees | 1 758 | 1 906 | -7,8 % | 1 749 | 1 895 | -7,7 % | 1 854 |
| Utilization rate | 74,2 % | 73,6 % | | 72,9 % | 72,9 % | | 72,6 % |
| Number of working days | 60 | 60 | | 122 | 123 | | 251 |
| Order book at the end of period | 148 | 162 | -8,8 % | 148 | 162 | -8,8 % | 151 |

Q2 2025 FTEs
-7.8%
YoY

Q2 NET SALES
-2.1%
YoY

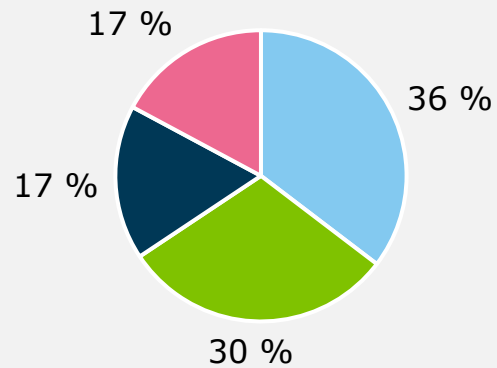
Q2 2025
ADJUSTED EBITA
MARGIN
5.1%

The share of well performing businesses growing

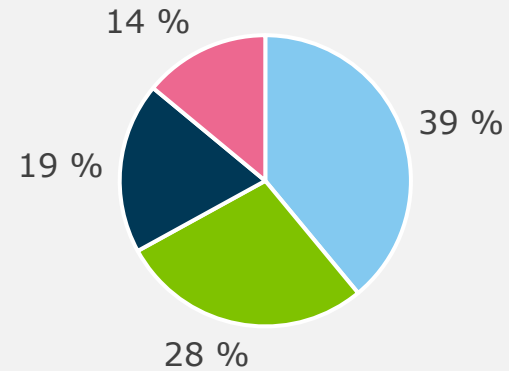
Market changes and our own growth focus behind the business mix changes

Share of net sales

Q2 2024



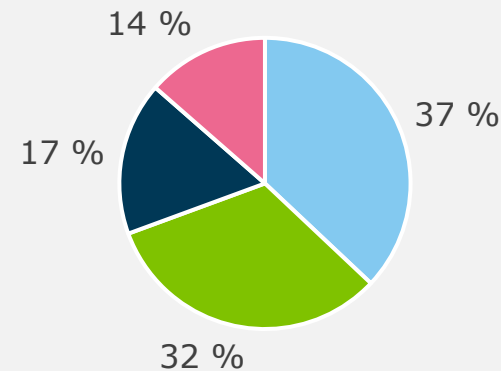
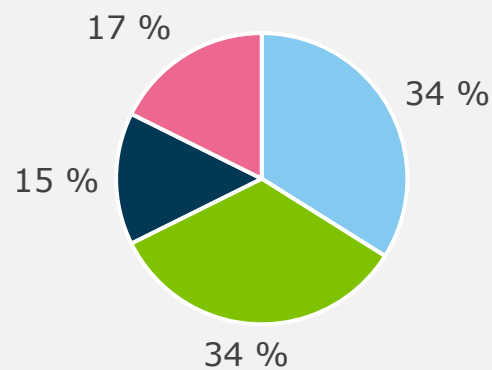
Q2 2025



- Infra's share is growing, Buildings' share is getting smaller
- Good growth in Digital Solutions
- Sweden significantly smaller in size than in Q2 2024

Share of FTEs*

- Infra
- Buildings
- Digital Solutions
- Sweden



- Changes in FTEs reflecting market dynamics and acquisitions made
- Biggest change in Sweden

* Full-time employees, excl. Group functions.

Well diversified portfolio helps driving profitable growth in changing market



| | Share of net sales | Market outlook | Current profitability |
|--------------------------|--------------------|--------------------|-----------------------|
| Infra | 39% | Stable | Above target |
| Buildings | 28% | Weak (improving) | Clearly below target |
| Digital Solutions | 19% | Stable (improving) | Below target |
| Sweden | 14% | Weak (improving) | Negative |

Timeframe:

Q2 2025

Next 12 months

Q2 2025

Definitions:

Percentage of consolidated net sales

Strong / Stable / Weak

Adj. EBITA-% / Above: >12%;
In line: 10-12%; Below: 5-10%;
Clearly below: 0-5%; Negative <0%

Outlook for 2025

- Long-term growth in Sitowise's services is supported by megatrends.
- Market environment expected to remain mixed in 2025, with growing demand for green transition, security, and digitalization boosting Infra and Digital Solutions.
- In the Buildings sector market bottom believed to be behind us, but the recovery is expected to be slow. New residential construction likely to start recovering in 2026. In Sweden, construction market recovery is generally anticipated to start in H2 or in 2026 - however there are signs of improvement in all areas in Sweden.
- Other 2025 factors: fewer working days in Finland, EUR/SEK exchange rate, and Sitowise's higher financing expenses.

No guidance issued

Due to the unpredictable timing of construction market recoveries both in Finland and Sweden there is significant uncertainty related to Sitowise's net sales development in 2025.

Therefore, Sitowise has decided not to give net sales and profitability guidance for 2025.

Our focus areas in 2025 for growth and profitability

Capturing growth

- Sustainability, energy, industry, security
- Product business

Buildings and Sweden turnarounds

Industry leading efficiency supported by AI

Mastering the core processes

- Sales
- Project management

Improving profitability

Maintaining strong cashflow

Increasing resilience through strategic diversification

Sitowise strategy 2025

We understand our clients



We work as one team



We trust each other



We are open



We are brave



OUR PURPOSE ›
Empowering passionate experts to solve complex challenges.

OUR VISION ›
Redefining smartness in cities



The most innovative



The most sustainable



The most efficient

WE WILL FOCUS ON ›

- Creating new smart services
- Accelerating growth in Sweden
- Expanding our digital solutions business
- Becoming a thought leader in sustainability
- Being the most well-known and desired employer
- Finding the smartest ways to work



Thank you! Q&A

Sitowise Q3 2025 Result
6 November 2025 @8.30 am EET

Meet us at
the **Sijoittaja 2025 investment event**
on 26 November at Messukeskus, Helsinki

ir@sitowise.com

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